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### Summary of Consolidated Financial Results for the Nine Months Ended December 31, 2020 (Based on Japanese GAAP)

January 26, 2021

| Company name:            | KOMERI CO., LTD.                                |                   |                  |
|--------------------------|---|-------------------|------------------|
| Stock exchange listing:  | Tokyo   |                   |                  |
| Stock code:              | 8218 URL https://www.komeri.bit.c               | or.jp             |                  |
| Representative:          | President, CEO and COO                          | Yuichiro Sasage   |                  |
|                          | Director and Executive Officer of the           |                   |                  |
| Inquiries:               | Company, General Manager of Strategic           | Hiroshi Hayakawa  | TEL 025-371-4111 |
|                          | Planning Office                                 |                   |                  |
| Scheduled date to file Q | Quarterly Securities Report:                    | February 15, 2021 |                  |
| Scheduled date to comm   | nence dividend payments:                        | -                 |                  |
| Preparation of supplem   | entary material on quarterly financial results: | Yes               |                  |
| Holding of quarterly fir | nancial results meeting:                        | No                |                  |

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended December 31, 2020 (from April 1, 2020 to December 31, 2020)

| (1) Consolidated operating results (cumulative) |                   |       |  |       | Percentage      | es indica                        | ite year-on-year c | hanges |
|---|-------------------|-------|--|-------|-----------------|----------------------------------|--------------------|--------|
|   | Operating revenue |       | rating revenue Operating profit Ordinary p |       | ofit            | Profit attributa<br>owners of pa |                    |        |
|   | Millions of yen   | %     | Millions of yen                            | %     | Millions of yen | %                                | Millions of yen    | %      |
| Nine months ended December 31, 2020             | 302,777           | 10.9  | 27,657                                     | 65.1  | 27,818          | 64.9                             | 18,778             | 58.4   |
| Nine months ended December 31, 2019             | 273,081           | (0.1) | 16,753                                     | (4.2) | 16,872          | (3.8)                            | 11,855             | 1.8    |

|                                     | Earnings per share | Diluted earnings per share |
|-------------------------------------|--------------------|----------------------------|
|                                     | Yen                | Yen                        |
| Nine months ended December 31, 2020 | 377.59             | -                          |
| Nine months ended December 31, 2019 | 234.31             | 234.09                     |

(2) Consolidated financial position

|                         | Total assets    | Net assets      | Equity ratio |
|-------------------------|-----------------|-----------------|--------------|
|                         | Millions of yen | Millions of yen | %            |
| As of December 31, 2020 | 348,493         | 199,009         | 57.1         |
| As of March 31, 2020    | 331,140         | 181,990         | 55.0         |

#### 2. Cash dividends

|                                       |                 | Annual dividends per share |                 |                 |       |  |  |
|---------------------------------------|-----------------|----------------------------|-----------------|-----------------|-------|--|--|
|                                       | 1st quarter-end | 2nd quarter-end            | 3rd quarter-end | Fiscal year-end | Total |  |  |
|                                       | Yen             | Yen                        | Yen             | Yen             | Yen   |  |  |
| Year ended March 31, 2020             | -               | 21.00                      | -               | 21.00           | 42.00 |  |  |
| Year ending March 31, 2021            | -               | 22.00                      | -               |                 |       |  |  |
| Year ending March 31, 2021 (Forecast) |                 |                            |                 | 23.00           | 45.00 |  |  |

3. Forecast of consolidated financial results for the year ending March 31, 2021 (from April 1, 2020 to March 31, 2021)

| Percentages indicate year-on-year change |                 |      |                 |      |                 |      | ear-on-year changes              |      |                    |
|--|-----------------|------|-----------------|------|-----------------|------|----------------------------------|------|--------------------|
|  | Operating rev   | enue | Operating pr    | ofit | Ordinary pro    | ofit | Profit attributa<br>owners of pa |      | Earnings per share |
|  | Millions of yen | %    | Millions of yen | %    | Millions of yen | %    | Millions of yen                  | %    | Yen                |
| Full year                                | 378,000         | 8.4  | 27,000          | 46.2 | 27,100          | 45.5 | 16,900                           | 41.5 | 339.82             |

| 4. Notes   |                             |                                    |                 |                   |
|--|-----------------------------|------------------------------------|-----------------|-------------------|
| (1) Changes in significant subsidiaries during th    | e nine months ended Dece    | mber 31, 2020                      | No              |                   |
| (changes in specified subsidiaries resulting i       | n the change in scope of co | onsolidation):                     | NO              |                   |
| (2) Application of special accounting methods for    | or preparing quarterly cons | solidated financial statements:    | No              |                   |
| (3) Changes in accounting policies, changes in a     | ccounting estimates, and r  | estatement of prior period finance | cial statements |                   |
| Changes in accounting policies due to revis          | sions to accounting standar | ds and other regulations:          | No              |                   |
| Changes in accounting policies due to other reasons: |                             |                                    |                 |                   |
| Changes in accounting estimates:                     |                             |                                    |                 |                   |
| Restatement of prior period financial stater         | nents:                      |                                    | No              |                   |
| (4) Number of issued shares (common shares)          |                             |                                    |                 |                   |
| Total number of issued shares at the end of          | the period (including treas | sury shares)                       |                 |                   |
| As of December 31, 2020                              | 54,409,168 shares           | As of March 31, 2020               | i               | 54,409,168 shares |
| Number of treasury shares at the end of the          | period                      |                                    |                 |                   |
| As of December 31, 2020                              | 4,677,731 shares            | As of March 31, 2020               |                 | 4,677,174 shares  |
| Average number of shares during the perio            | d (cumulative from the bea  | ginning of the fiscal year)        |                 |                   |

| Nine months ended December 31, 2020 49,731,882 shares Nine months ended December 31, 2019 50 |                   |                                     |                   |                                     |  |
|--|-------------------|-------------------------------------|-------------------|-------------------------------------|--|
|  | 50,595,263 shares | Nine months ended December 31, 2019 | 49,731,882 shares | Nine months ended December 31, 2020 |  |

# Quarterly consolidated financial statements Consolidated balance sheets

|                                       |                      | (Millions of yen)       |
|---------------------------------------|----------------------|-------------------------|
|                                       | As of March 31, 2020 | As of December 31, 2020 |
| Assets                                |                      |                         |
| Current assets                        |                      |                         |
| Cash and deposits                     | 9,625                | 25,609                  |
| Notes and accounts receivable - trade | 19,821               | 21,129                  |
| Merchandise and finished goods        | 109,119              | 104,500                 |
| Raw materials and supplies            | 512                  | 275                     |
| Other                                 | 7,106                | 8,471                   |
| Allowance for doubtful accounts       | (534)                | (684                    |
| Total current assets                  | 145,651              | 159,302                 |
| Non-current assets                    |                      |                         |
| Property, plant and equipment         |                      |                         |
| Buildings and structures, net         | 112,353              | 115,729                 |
| Land                                  | 34,355               | 35,33                   |
| Leased assets, net                    | 3,515                | 3,820                   |
| Other, net                            | 8,282                | 7,574                   |
| Total property, plant and equipment   | 158,505              | 162,455                 |
| Intangible assets                     | 8,043                | 8,490                   |
| Investments and other assets          |                      |                         |
| Investment securities                 | 1,322                | 1,964                   |
| Deferred tax assets                   | 7,820                | 7,318                   |
| Leasehold and guarantee deposits      | 8,218                | 7,258                   |
| Other                                 | 1,579                | 1,699                   |
| Allowance for doubtful accounts       | (2)                  | (2                      |
| Total investments and other assets    | 18,939               | 18,239                  |
| Total non-current assets              | 185,489              | 189,190                 |
| Total assets                          | 331,140              | 348,493                 |

|  |                      | (Millions of yen)       |
|--|----------------------|-------------------------|
|  | As of March 31, 2020 | As of December 31, 2020 |
| Liabilities  |                      |                         |
| Current liabilities  |                      |                         |
| Notes and accounts payable - trade                         | 28,012               | 28,152                  |
| Electronically recorded obligations - operating            | 26,454               | 32,554                  |
| Short-term borrowings                                      | 8,500                | -                       |
| Current portion of long-term borrowings                    | 4,169                | 8,569                   |
| Lease obligations  | 1,370                | 1,421                   |
| Income taxes payable                                       | 3,438                | 5,726                   |
| Provision for bonuses                                      | 1,818                | 911                     |
| Provision for bonuses for directors (and other officers)   | 19                   | 15                      |
| Provision for loss on store closings                       | 44                   | -                       |
| Provision for point card certificates                      | 739                  | 975                     |
| Provision for loss on disaster                             | 4                    | 5                       |
| Other  | 16,471               | 19,139                  |
| Total current liabilities                                  | 91,044               | 97,470                  |
| Non-current liabilities                                    |                      |                         |
| Long-term borrowings                                       | 38,640               | 32,607                  |
| Lease obligations  | 2,618                | 2,862                   |
| Provision for retirement benefits for directors (and other | 10.4                 | 10.                     |
| officers)  | 124                  | 124                     |
| Provision for share-based remuneration for directors (and  | 1.50                 | 1.51                    |
| other officers)  | 152                  | 171                     |
| Retirement benefit liability                               | 5,414                | 5,651                   |
| Asset retirement obligations                               | 7,071                | 7,565                   |
| Other  | 4,083                | 3,030                   |
| Total non-current liabilities                              | 58,105               | 52,013                  |
| Total liabilities  | 149,149              | 149,483                 |
| Net assets   | · · · · ·            | · · · ·                 |
| Shareholders' equity                                       |                      |                         |
| Share capital  | 18,802               | 18,802                  |
| Capital surplus  | 25,260               | 25,260                  |
| Retained earnings  | 148,676              | 165,310                 |
| Treasury shares  | (11,239)             | (11,240                 |
| Total shareholders' equity                                 | 181,499              | 198,132                 |
| Accumulated other comprehensive income                     |                      |                         |
| Valuation difference on available-for-sale securities      | 72                   | 497                     |
| Deferred gains or losses on hedges                         | 27                   | -                       |
| Remeasurements of defined benefit plans                    | 390                  | 379                     |
| Total accumulated other comprehensive income               | 491                  | 876                     |
| Total net assets   | 181,990              | 199,009                 |
| -  |                      | · · · ·                 |
| Total liabilities and net assets                           | 331,140              | 348,493                 |

## Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

### Consolidated statements of income (cumulative)

|   |                   | (Millions of yen) |
|---|-------------------|-------------------|
|   | Nine months ended | Nine months ended |
|   | December 31, 2019 | December 31, 2020 |
| Net sales   | 264,600           | 293,384           |
| Cost of sales   | 180,659           | 196,045           |
| Gross profit  | 83,941            | 97,338            |
| Operating revenue   | 8,480             | 9,393             |
| Operating gross profit                                    | 92,422            | 106,732           |
| Selling, general and administrative expenses              | 75,668            | 79,075            |
| Operating profit  | 16,753            | 27,657            |
| Non-operating income                                      |                   |                   |
| Interest income   | 11                | 11                |
| Dividend income   | 74                | 69                |
| Foreign exchange gains                                    | 52                | 106               |
| Other   | 239               | 165               |
| Total non-operating income                                | 377               | 352               |
| Non-operating expenses                                    |                   |                   |
| Interest expenses   | 130               | 103               |
| Expenses of soil pollution measures                       | _                 | 53                |
| Burial cultural asset investigation expense               | 52                | -                 |
| Other   | 76                | 34                |
| Total non-operating expenses                              | 258               | 191               |
| Ordinary profit   | 16,872            | 27,818            |
| Extraordinary income                                      |                   |                   |
| Insurance claim income                                    | 106               | 142               |
| Gain on reversal of share acquisition rights              | 154               | -                 |
| Gain on transition of retirement benefit plan             | 1,157             | -                 |
| Total extraordinary income                                | 1,418             | 142               |
| Extraordinary losses                                      |                   |                   |
| Loss on disposal of non-current assets                    | 79                | 146               |
| Loss on disaster  | 348               | 146               |
| Impairment loss   | 130               | 135               |
| Provision for share-based remuneration for directors (and | 122               |                   |
| other officers)   | 133               | -                 |
| Total extraordinary losses                                | 692               | 429               |
| Profit before income taxes                                | 17,599            | 27,531            |
| Income taxes - current                                    | 4,769             | 8,332             |
| Income taxes - deferred                                   | 974               | 420               |
| Total income taxes  | 5,743             | 8,753             |
| Profit  | 11,855            | 18,778            |
| Profit attributable to owners of parent                   | 11,855            | 18,778            |
| - · · · · · · · · · · · · · · · · · · ·                   | 11,000            | 10,110            |

### Consolidated statements of comprehensive income (cumulative)

|   |                   | (Millions of yen) |
|---|-------------------|-------------------|
|   | Nine months ended | Nine months ended |
|   | December 31, 2019 | December 31, 2020 |
| Profit  | 11,855            | 18,778            |
| Other comprehensive income                            |                   |                   |
| Valuation difference on available-for-sale securities | 74                | 424               |
| Deferred gains or losses on hedges                    | _                 | (27)              |
| Remeasurements of defined benefit plans, net of tax   | 432               | (11)              |
| Total other comprehensive income                      | 506               | 385               |
| Comprehensive income                                  | 12,361            | 19,163            |
| Comprehensive income attributable to                  |                   |                   |
| Comprehensive income attributable to owners of parent | 12,361            | 19,163            |
| Comprehensive income attributable to non-controlling  |                   |                   |
| interests   | -                 | -                 |